

Minister for Local Government

Adviser: Mel Brown

Department: Premier and Cabinet

Ministerial CM Ref: MIN19/19968

DPAC CM Ref: 19/103949/4

Meeting Brief for the Minister for Local Government

Meeting with Prof Rufus Black, Vice-Chancellor of University of Tasmania, 30 September 2019

- Order of proceedings:** Monday 30 September 2019 from 4 pm to 4:45 pm.
- In attendance:** Professor Rufus Black, Vice-Chancellor and Kate Huntington, Head of Government Relations
- Department contact:** Mel Gray, Executive Director Strategy and Engagement, DPAC
- On-site contact:**

GUIDANCE NOTES

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KEY POINTS

- UTAS signed a Partnership Agreement with the Tasmanian Government in August 2015, celebrating the institution's 125th year. The Agreement sets the strategic framework for a commitment to better educational outcomes and Tasmania's ongoing economic growth (refer to Attachment 1).
- The Agreement outlined five high level objectives for the period to 2025:
 - **Access and attainment** – to raise the number of Tasmanians in higher education by 10,000.
 - **Economic impact** – to grow the research and higher education sector in Tasmania by increasing the turnover of UTAS to at least \$1 billion.
 - **Internationalisation** – increase the flow of international students into the Tasmanian community and doubling their contribution to the economy to \$400 million by 2020.
 - **A modern economy** – aligning higher education with current and future workforce needs with research providing the innovation capacity for new industries.

- **Revitalised regions** – bring capital investment worth more than \$400 million into regional Tasmanian centres.
- The Partners agreed to provide a short annual progress statement (refer to Attachments 2 and 3 for 2016 and 2017 respectively), with a commitment to review the Agreement every third year.
- The Partners agreed to delay the 2018 review, to enable UTAS to focus on the development of the University's new Strategic Direction for 2019-24. The Strategic Direction was released in November 2018 (refer to Attachment 4) and the Strategic Plan in July 2019 (refer to Attachment 5).
- The new Strategic Direction paper identifies three major themes:
 - Place-based and globally connected;
 - Right sized and responsive; and
 - Regionally networked to provide quality and access.
- Professor Rufus Black presented on the Strategic Direction to Heads of Agencies in August 2019. He also meets with the Premier on a regular basis.
- With the new Strategic Direction established, discussions on the Partnership review have recommenced.

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BACKGROUND

- The collaboration has resulted in a number of major initiatives, including:
 - The Tasmanian Government committing \$75 million towards the \$300 million Northern Transformation Project. The Project encompasses new methods of course delivery alongside two new state-of-the-art campuses at Burnie and Launceston.
 - Supporting agricultural businesses - for instance through the launch of the Aspirations in Food and Agriculture project, a major initiative to define the future direction of Tasmanian Institute of Agriculture's research, development and extension to determine how we can create value for the agriculture sector.
 - Creating hubs such as the National Institute of Forest Products Innovation (also a part of the Launceston City Deal) informing industry and skills acquisition of the future.
 - Commencing construction on Tasmania's most ambitious cultural and arts infrastructure project – a \$96 million creative industries and performing arts development, The Hedberg.
 - Achieving Priority Project status on the Infrastructure Australia Priority List for the Tasmanian Innovation Network STEM (Science, Technology, Engineering and Maths) Centre in Hobart with a vision to anchor STEM research nodes in Burnie and Launceston.
 - Awarding three scholarships under the Education Inspiration Scholarship Program to support Years 11 and 12 students at risk of leaving the education system. This takes the

total number of scholarships awarded to nine with a further three to be awarded in the coming year.

- The establishment of a new PhD research scholarship to address existing and emergent Tasmanian policy challenges.

Northern Cities Major Development Initiative

- Under the Northern Cities Major Development Initiative the Government has committed \$75 million towards building new campuses, restructuring course delivery and increasing student numbers across Northern Tasmania. This commitment includes:
 - \$60 million to support the relocation of the main Launceston UTAS campus to Inveresk, including the establishment of a Launceston Institute for Applied Science and Design.
 - The formation of the University College, which has developed six new associate degrees for the Tasmanian market in 2019:
 - Associate Degree in Applied Business with specialisations in sport, recreation and leisure, and tourism and events;
 - Associate Degree in Agribusiness;
 - Associate Degree in Applied Design;
 - Associate Degree in Applied Health and Community Support;
 - Associate Degree in Applied Science with specialisations in aquaculture and fermentation science; and
 - Associate Degree in Applied Technologies specialising in cyber security.
 - \$15 million to support the relocation of the current UTAS campus in Burnie from Mooreville Road to the central West Park site. The new campus will incorporate world-class research and teaching facilities and enable cohesion between University, business and community use of the site.

Attachment(s):

- 1 Full partnership agreement
- 2 Annual Statement on Progress 2016
- 3 Annual Statement on Progress 2017
- 4 UTAS Strategic Direction November 2018
- 5 UTAS Strategic Plan 2019–2024

MINUTE TO THE PREMIER

CRITICAL DATE:

DPAC RM (TRIM) 16/81926/1

Related document(s): 16/81926, 16/81926/2

Ministerial RM (TRIM) reference:

SUBJECT: HOBART SCIENCE AND TECHNOLOGY PRECINCT

NOTATION:

s.27

RECOMMENDATION:

s.27

KEY ISSUES:

- s.27
- s.27
- s.27
- s.27
- s.27

BACKGROUND:

- The draft HSTP proposal involves spending an estimated \$400 million to relocate Science Technology Engineering Maths (STEM) research and teaching facilities from UTAS's Sandy Bay Campus to a purpose built facility in Hobart on land between Elizabeth, Melville, Argyle and Bathurst Streets.

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- The Department of Premier and Cabinet has received a draft Business Case in relation to the HSTP on a 'Commercial - in - Confidence' basis. A copy of the draft Business Case is provided at Attachment 2.

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- By comparison, the Commonwealth's contribution to the Northern Cities initiative was \$150 million and the Tasmanian Government contribution was \$60 million.

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- The Australian Government is currently considering supporting the project. The Prime Minister, Malcolm Turnbull MP, has noted that the HSTP is the only education project identified in Infrastructure Australia's 15 year national infrastructure plan.

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Greg Johannes
Secretary

Date: 1/25/10/10

	Name	Position	Signature
Prepared by	Alexis Wadsley	Acting Assistant Director	
Through	Andrew Rayner	Deputy Director	
Cleared By	David Nicholson	Deputy Secretary	

	Name	Phone Number
DPAC contact for more information:	David Nicholson	

Attachment(s):

- 1 Letter Premier to UTAS Vice Chancellor providing in-principle support for the HSTP (16/81926)
- 2 Draft UTAS Hobart Science and Technology Precinct Business Case (16/81926/2)



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- 8.NOV 2016

Professor Peter Rathjen
Vice-Chancellor
University of Tasmania
Private Bag 51
HOBART TAS 7001

Dear Professor Rathjen

I am writing to affirm the Governments' in-principle support for the University of Tasmania's Hobart Science and Technology Precinct proposal.

As you are aware, my Government indicated support for the Science and Technology Precinct proposal in its submission last year to an audit of major national infrastructure initiatives by Infrastructure Australia. At that time, we noted that the project would help revitalise the Tasmanian economy, support increasing productivity by raising the State's educational attainment levels, and attract migrants from interstate and overseas. By replacing ageing current infrastructure, the project would also continue the University's long-term strategy to invest in an expanded campus in the Hobart CBD, building a critical mass of research and teaching excellence while supporting the city's revitalisation and growth.

I note that a draft Business Case for the Science and Technology Precinct, marked Commercial - in - Confidence, has been provided to my departmental officials s.27

s.27 Given the time the Government has had to consider this proposal and the fact that it is still under development by the University and being assessed by Infrastructure Australia, I am unable to commit to a contribution at this stage

However, my Government would welcome the opportunity to continue to work closely with the University over coming months to identify practical options to assist the project in proceeding. To that end, I have agreed that senior officials from the Department of Premier and Cabinet and the Department of State Growth will work on this issue with you and your team.

I wish you well in finalising the proposal.

Yours sincerely

Will Hodgman MP
Premier

MINUTE TO THE PREMIER

CRITICAL DATE:

DPAC RM (TRIM) reference: 16/95755

Related document(s): 16/92928

Ministerial RM (TRIM) reference:

SUBJECT: DEVELOPING PRIORITIES FOR THE HOBART CITY DEAL

NOTATION:

s.27

RECOMMENDATION:

s.27

KEY ISSUES

- s.27
- s.26
- On 15 December 2016, you are scheduled to meet with the Lord Mayor to discuss the potential Hobart City Deal and to seek the HCC's agreement to participate in the coordination group.

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BACKGROUND:

- City Deals are formalised via partnership agreements signed between the Australian Government and the states. The agreements set out defined priorities, actions, timeframes and accountabilities for meeting joint goals in the areas of: governance, city planning and regulation; infrastructure and investment; housing; jobs and skills; innovation and digital opportunities; and liveability and sustainability.

- A Memorandum of Understanding was signed on 29 September 2016 between the Australian and Tasmania Governments, committing to work together to partner in City Deals, the first being a City Deal for Launceston.
- The Launceston City Deal will leverage major investments to revitalise Launceston and grow the City's economy including:
 - \$190 million towards the relocation and expansion of Launceston's University of Tasmania campus through a \$130 million Australian Government contribution and a \$60 million Tasmanian Government contribution;
 - \$7.5 million Australian Government contribution towards the Launceston City Heart Project to rejuvenate the CBD; and
 - A new National Institute for Forest Products Innovation Hub through a \$2 million contribution from the Australian Government.
- The Prime Minister, Malcolm Turnbull MP, has publicly expressed his intention to negotiate a City Deal for Hobart, referencing the possibility of a light rail system and modern public transport network (*The Mercury*, 5 November 2016).

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- Expected priorities for the Hobart City Deal may include:
 - the University of Tasmania's Science, Technology, Engineering and Mathematics (STEM) development;
 - the Bridgewater Bridge replacement;
 - decommissioning the Waste Water Treatment Plant at Macquarie Point;
 - consolidation of major Commonwealth marine agencies on Macquarie Point; and
 - future transport infrastructure in the Central Business District.
- A coordination group is being convened of senior officials from Infrastructure Tasmania and the Departments of State Growth; Premier and Cabinet; and Treasury and Finance, and potentially the HCC. This group will develop a list of priorities for the Hobart City Deal, from the perspective of the Tasmanian Government and the HCC, for providing to the Ministers for State Growth and Infrastructure, and then to Cabinet for endorsement.

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David Nicholson
Acting Secretary

Date: 10/12/16

	Name	Position	Signature
Prepared by	Emily-Jayne Drew	Senior Policy Analyst	
Through	Samantha Fox	Assistant Director	
Cleared By	Melissa Gray	Director	

	Name	Phone Number
DPAC contact for more information:	Andrew Rayner	6232 7690

Attachment(s):

- 1 Minute to the Premier – approved by Premier on 5 December 2016
- 2 Memorandum to Minister for State Growth
- 3 Memorandum to Minister for Infrastructure

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16/95755/
12



PREMIER OF TASMANIA

20 DEC 2016

Hon Matthew Groom MP
MINISTER FOR STATE GROWTH

CITY DEAL FOR HOBART

As you are aware, the Prime Minister's commitment to a City Deal for Hobart represents a significant opportunity for Tasmania to secure funding from the Australian Government for the future development of Hobart.

While at this stage, we do not have any details on the likely level of investment by the Australian Government, timeframes or process, I would like to immediately commence work on identifying Tasmanian priorities for the Hobart City Deal to ensure that we are in a strong position to negotiate with the Australian Government.

As such, I have asked that a coordination group of senior officials is convened to develop Tasmania's priorities for the Hobart City Deal, with particular consideration given to:

- supporting the University of Tasmania's Science, Technology, Engineering and Mathematics (STEM) development;
- the Bridgewater Bridge replacement;
- the new Macquarie Point vision; including decommissioning of the Waste Water Treatment Plant.
- consolidation of major Commonwealth marine agencies on Macquarie Point; and
- future transport infrastructure in the CBD, including possible Hobart light rail.

This coordination group will include representatives from Infrastructure Tasmania and the Departments of State Growth; Premier and Cabinet; and Treasury and Finance. I have also invited the Hobart City Council (HCC) to participate in this group. I expect this group to develop a coordinated list of priorities for the Hobart City Deal, from the perspective of the Tasmanian Government and the HCC.

Based on the work of this group, I would like you and the Minister for Infrastructure to bring forward advice to Cabinet in early 2017 regarding the priorities we should pursue under the Hobart City Deal.

This should occur prior to the March 2017 meeting of the Joint Commonwealth and Tasmanian Economic Council, which may represent an opportunity for the Tasmanian Government to further discuss its Hobart City Deal priorities with the Prime Minister.

Should your Departmental officers require further information in relation to this matter the contact officer in my Department is Mr Andrew Rayner, Director Intergovernmental Relations. Mr Rayner can be contacted by telephone on 6232 7690 or by email at Andrew.Rayner@dac.tas.gov.au.



Will Hodgman MP
Premier



PREMIER OF TASMANIA

20 DEC 2016

Hon Rene Hidding MP.
MINISTER FOR INFRASTRUCTURE

CITY DEAL FOR HOBART

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- the new Macquarie Point vision; including decommissioning the Waste Water Treatment Plant
- consolidation of major Commonwealth marine agencies on Macquarie Point; and
- future transport infrastructure in the CBD, including possible Hobart light rail.

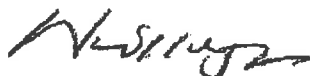
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Should your Departmental officers require further information in relation to this matter the contact officer in my Department is Mr Andrew Rayner, Director Intergovernmental Relations. Mr Rayner can be contacted by telephone on 6232 7690 or by email at Andrew.Rayner@djactas.gov.au.



Will Hodgman MP
Premier

BRIEFING NOTE TO THE PREMIER

CRITICAL DATE: 3 February 2017
DPAC RM (TRIM) reference: 17/8818
Related document(s):

Ministerial RM (TRIM) reference:

SUBJECT: POTENTIAL HOBART CITY DEAL

NOTATION:

s.27

PURPOSE:

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KEY ISSUES:

- s.27
- s.27
- s.26

BACKGROUND:

Smart Cities Plan

- The Smart Cities Plan is an initiative of the Australian Government, released by the Prime Minister, the Hon Malcolm Turnbull MP, in April 2016.
- The Smart Cities Plan is a new framework for cities policy at the federal level. It aims to support productive, accessible, liveable cities that attract talent, encourage innovation and create jobs and growth. It is built on three pillars: Smart Investment, Smart Policy and Smart Technology.
- The Smart Cities Plan includes:
 - The establishment of an infrastructure financing unit to work closely with the private sector on innovative financing solutions; and
 - committing \$50 million to accelerate planning and development works on major infrastructure projects to develop business cases and investment options.

- To deliver the Smart Cities Plan, the Australian Government invites state and territory governments to partner on City Deals.
- The objective of City Deals is to provide common objectives across levels of government, support for key industry and employment centres, infrastructure investment linked to broader reform and changes to planning and governance arrangements to deliver enduring benefits.

Launceston City Deal

- The Australian Government committed to early deals for Townsville, Launceston and Western Sydney. The Townsville City Deal was signed by the three levels of government on 9 December 2016. The Launceston and Western Sydney City Deals are still under negotiation.
- A Memorandum of Understanding (MOU) was signed on 29 September 2016 between the Australian and Tasmanian Governments, committing to work together to partner in City Deals, the first step to deliver a City Deal for Launceston.
- The Launceston City Deal is being tailored to address key challenges and opportunities facing Launceston, namely jobs, education and economic growth.
- The Australian Government is leveraging its existing major investments in the Deal including:
 - \$190 million towards the relocation and expansion of Launceston's University of Tasmania campus through a \$130 million Australian Government contribution and a \$60 million Tasmanian Government contribution;
 - \$7.5 million Australian Government contribution towards the Launceston City Heart Project to rejuvenate the Central Business District; and
 - A new National Institute for Forest Products Innovation Hub through a \$2 million contribution from the Australian Government.
- Following the signing of the MOU in September 2016, the Australian Government worked with the Office of the Coordinator General and the Launceston City Council to develop a draft Launceston City Deal, informed by a number of stakeholder workshops.

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Hobart City Deal

- The process for selecting future deals has not yet been announced. However, it is understood that the Australian Government is considering City Deals for each capital city in 2018. The Prime Minister has also made public statements regarding the potential for a Hobart City Deal.

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Possible priorities for a potential Hobart City Deal

- Work is occurring at agency level to identify a set of possible priorities for a Hobart City Deal should it proceed.
- The following criteria have been used to identify a number of initial priorities:
 - social and economic impact;
 - impact on jobs growth;
 - the project's consistency with the Australian Government's intent for City Deals and Tasmanian Government policy priorities and intent for its capital city;
 - whether the project is an enabler for infrastructure for productivity, growth or social outcomes; and
 - whether the project is innovative in nature.
- These priorities are outlined below.

University of Tasmania's Science, Technology, Engineering and Mathematics development

- The University of Tasmania is proposing a \$400 million development on University owned land in Hobart between Elizabeth, Melville, Argyle and Bathurst Streets. The proposed new, science, technology, engineering and maths (STEM) research and teaching facilities would house more than 3,000 students and 700 staff, with student numbers proposed to increase by a further 1,500 over eight years.
- The University of Tasmania's proposal has been shortlisted as a priority initiative by both Infrastructure Australia and Regional Development Australia Tasmania. The University is seeking \$250 million in Australian Government funding with further funding proposed to be met by contributions and support from the University and Tasmanian Government.

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- Raising Tasmanian students' education aspirations and increasing numbers of students completing STEM degrees aligns with the Government's and the community's priorities for Tasmania's economic transition.

Bridgewater Bridge replacement

- The Midland Highway, of which the Bridgewater Bridge is a key component, is the State's major north-south transport corridor and a key link in Tasmania's National Network. The Highway is both a critical freight connection facilitating access from the Southern region to the State's northern ports and the major transport link for passengers (including tourists) travelling between the northern and southern regions.
- The existing Bridgewater Bridge was built in the 1940s and does not meet contemporary loading and design standards. It is not able to reliably perform its functions as part of the National Network due to dimensional limitations and the increasing likelihood of periods of closure from climate change-related events (e.g. inundation) and/or ongoing repairs and maintenance. This compromises safety and efficiency in the southern section of the Midland Highway, with implications for future economic growth in Greater Hobart and southern Tasmania more widely.
- Replacement of the Bridgewater Bridge has already been recognised as a priority by the Australian and Tasmanian Governments, and planning works for its replacement have been ongoing for a number of years. s.27
s.27
s.27 A business case for submission to Infrastructure Australia and the Australian Government Department of Infrastructure and Regional Development is in the early stages of preparation.

Macquarie Point

- Redevelopment of Macquarie Point is a priority for the Tasmanian Government, and should form a central element of the Hobart City Deal.
- Some actions that could be progressed to start realising the vision for Macquarie Point through the Hobart City Deal include removal of the Waste Water Treatment Plant and consolidation of major Commonwealth marine agencies on Macquarie Point.
- TasWater announced in August 2016 that it would not fund the relocation of the Waste Water Treatment Plant from Macquarie Point due to insufficient funding support from the Australian and Tasmanian Governments. The Tasmanian Government has remained publicly committed to relocation of the treatment plant.

Transport infrastructure in the CBD

- The current bus interchange arrangements in Hobart's CBD are disjointed and ageing. However, the current facility has the second highest levels of pedestrian movement in the city and Metro and other bus service providers have seen credible growth over time in patronage.
- An attractive, integrated public transport system in the heart of the city is essential to enable all people to have access to work, education, retail and social activities.
- The Hobart Bus Interchange Planning Project was a joint partnership between the City of Hobart, the Department of State Growth, Metro Tasmania and the Tasmania Bus Association, known as TasBus. It was awarded funding from the Australian Government under the Liveable Cities Program.

- Under the Project a Plan to create more effective central and integrated transit interchange arrangements for public transport services in Hobart was developed by the project consultant, Parsons Brinckerhoff, with input from the project partners. The Plan is a technical report that proposes the location and concepts to develop the interchange facility in the short (<3 years), medium (3-10 years), and long (>10 Years) term. s.27

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Next steps

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- Proposed next steps include:
 - o You will be lead Minister given the whole-of-government and cross-portfolio nature of the Hobart City Deal;
 - o Establish an Interdepartmental Committee (IDC), chaired by the Department of Premier and Cabinet, with representatives from the Departments of State Growth, Education, and Treasury and Finance, as well as Infrastructure Tasmania;
 - o Establish a reference group to be used on an 'as needs' basis to inform development of the Hobart City Deal. This will comprise key stakeholders including representatives from relevant State Government departments, the Hobart City Council (and other relevant councils if required), the University of Tasmania, TasTAFE, TasWater, the Macquarie Point Development Corporation, Metro Tasmania and the Tasmania Bus Association.
- Membership of the IDC and reference group will be added to as required, based on additional priorities that arise through the Australian Government's community consultation process.



Greg Johannes
Secretary

Date: 3 February 2017

	Name	Position	Signature
Prepared by			
Through			
Cleared By			

	Name	Phone Number
DPAC contact for more information:	Mel Gray	62327141

Attachment(s):

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18/63 111

Ren, Michelle

From: BUCKLEY Brendon <Brendon.BUCKLEY@infrastructure.gov.au>
Sent: Friday, 8 June 2018 10:46 PM
To: LYNCH Kate; ROBINSON Toby; Noye, Neil; 'Pennelope Ratcliffe';
'david.clerk@utas.edu.au'; Jo Willsmore; Hollingsworth, Stuart (Skills Tas); Bowles,
Mark (StateGrowth); Rees, Karen (StateGrowth); CARDER, Susan; Pearce, Trudy A
(DoE); Shirley, Pip (DPaC)
Cc: MARRIOTT Michael; Beach, Anne (StateGrowth); 'Moya Fyfe'
Subject: Outcomes of STEM Working Group Meeting, 31 May 2018 [DLM=For-Official-Use-
Only]
Attachments: STEM working group - Meeting 1 - Draft Minutes.docx; Terms of Reference -
STEM.DOCX

Dear all,

Apologies for the delay in getting these out – please see attached draft minutes of the first STEM working group meeting on 31 May. Let me know if you have any changes or comments.

Also attached are the revised draft Terms of Reference – these were agreed at the meeting, however additional changes have since been made to reflect the forthcoming University Council decisions and discussions at the Senior Officials Group meeting which followed our working group (highlighted in the attached). These ToR have now been agreed by the Senior Officials Group, but we can still suggest updates, as needed.

Our next meeting will be a presentation by University of Tasmania on the analysis compiled to support University Council decision making on their southern campus masterplan. I will be in contact with you all with a timeframe for our next meeting after discussing this with Penny at UTas.

Regards,
Brendon
P: 02 6274 6060 M: 0437 114 537

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