

References to the College of Business and Economics in published UTAS Council Minutes and Academic Senate Minutes

UTAS Council Minutes¹

25 June 2021

“3.1 University Performance Report

....

- Work is continuing to support research excellence, with evidence that research impact is an area of focus for colleges, with colleges opting to focus on a range of drivers. The College of Science and Engineering is concentrating on prioritising research with a focus on the end user’s needs, College of Business and Economics is focusing on improving the quality of research applications and College of Arts, Law and Education is promoting and encouraging future research capability.”

30 July 2021

“3.4 Update on Current Issues

The Vice-Chancellor presented Council with an update on two current strategic issues:

1. The Strategic positioning of University College to deliver on its purpose

- Under an integrated model the College of Business and Economics (CoBE) will house three distinct academic units under one College: Tasmanian School of Business and Economics, International School and University College. University College will retain its way of working and external identity, ensuring that the internal positioning does not adversely impact students or industry.
- College of Business and Economics will transform itself structurally from a discipline-based College to a market/product-based organisation, focusing on place-based courses at undergraduate and postgraduate level. The International School will have a clear focus on high-value international markets.
- Financially the model will mean less overheads, enhanced revenue through new market opportunities and improved deployment of resources and in turn increased opportunities for staff career progression and mobility.

¹ Sources: UTAS Council Minutes 2015-2018

at: https://www.utas.edu.au/_data/assets/pdf_file/0005/1634243/University-Council-Minutes-2015-2018-Redacted.pdf;

UTAS Council Minutes 2019 – 4 April 2022

at: https://www.utas.edu.au/_data/assets/pdf_file/0006/1634244/University-Council-Minutes-2019-2022-Redacted.pdf;

UTAS Council Minutes - for meetings between 4 April 2022 and February 2023 at:

- https://www.utas.edu.au/_data/assets/pdf_file/0005/1698674/University-Council-minutes-2022.pdf; UTAS

Council Minutes from February 2023 on can be found at:

<https://www.utas.edu.au/about/governance-leadership-and-strategy/governance/university-council>;

UTAS Council Minutes 2014-24 March 2022 at:

<https://theutaspapers.com/wp-content/uploads/2024/02/Reissued-22-page-set-of-Minutes-with-some-redactions-removed-Letter-to-Robert-Hogan-19.06.2023-1.pdf> (NB: this has some of the redactions in the first two listed documents removed as well as providing some entries for 2014).

Council discussed the changes proposed through the restructure of CoBE, noting the logic of the new organisational structure and the synergies between the University College and CoBE through pathways and industry linkages. The Executive Dean, CoBE will lead the newly structured College and it is intended that the change program will be completed by December 2021. Management advised that other than a small number of government and industry stakeholders that will be consulted throughout the change program, they are not anticipating external attention over these organisational changes in structure, nor should it affect the University College brand."

29 June 2022

"Item 3.2 University Performance Report

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Members discussed the price position on courses such as Dementia Care and Sustainable Living, which had reverted to a full HECS waiver in 2022 to help build the pipeline of students as the University approaches an unguaranteed cap in 2024. The success of this approach has resulted in sufficient interest in Semester 1 to allow the marketing campaigns to be reduced in Semester 2 for most courses, with specific courses in COBE moving to a full HECS fee basis to test pricing."

12 May 2022 (by circulation)

"2.1 Graduations in Absentia

Resolution 12-05-2022_UC_18942-11098

University Council conferred the awards for 2022 Shanghai Ocean University Graduates (303 in total) as listed."

[a number of the graduates listed were from COBE]

28 June 2023

"Item 3.1 Stakeholder Engagement Update

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Members referenced the ongoing discussions around planning for the future of the College of Business and Economics as an opportunity to engage with important stakeholders in the finance and business community around the development of the future strategic direction of the University."

"Item 3.6 Case for College of Business and Economics Transformation

University Council was updated on the work undertaken by the College of Business and Economics (COBE) to consider how it might respond to the challenging financial landscape it faces and what strategic choices it may make to enable it to achieve long term sustainability. Members noted that in the past COBEs' revenue contribution had been critical to funding the University's operations and place-based mission however, the impact from COVID on the pipeline of commencing international students has resulted in a sharp decline for COBE's revenue. Members discussed additional challenges facing COBE including teaching quality issues and unsatisfactory international graduate outcomes and noted the concentrated thinking currently underway to create a sustainable future for business and economics at the University of Tasmania.

Members discussed the ways in which COBE might work to build greater engagement with industry and options for organising around key areas of impact to ensure that the needs of students, staff, and the Tasmanian community were appropriately met. Management agreed to provide Council with a

summary of the key points raised during the discussion to assist in guiding conversations around the University's thinking and planning for COBE's future.

Action: Management to circulate to University Council members a summary of key points to assist in guiding conversations around the University's thinking and planning for COBE's future.

Resolution 28-06-2023-UC-3.6

University Council **noted** the update on a case for the College of Business and Economics Transformation.

17 October 2023

Item 5.5 Academic Senate Ordinance Arrangements

"Resolution 17-10-2023-UC-5.5

University Council **approved** the following changes to the Academic Senate Ordinance:

- that the Academic Senate Ordinance is amended to make it explicit that any business undertaken by Standing Academic Committee (or any other committee of Senate) which constitutes a function or power delegated to Senate from University Council, is allowed to be further delegated from Senate to that committee.
- **that the academic membership positions for two members elected by the University College be removed due to the University College now being fully embedded in the College of Business and Economics (CoBE).**" [my bolding in 2nd dot point]

1 March 2024

Item 7.1 Community and Stakeholder Engagement – Celebration of Collaborative Achievements in 2023

University Council was joined by academics from four different disciplines; Professor Luke Bereznicki (College of Health and Medicine), Professor Swee-Hoon Chuah (College of Business and Economics), Professor Richard Eccleston (Tasmanian Policy Exchange) and Professor Elizabeth Leane (College of Arts, Law and Education) who shared their experiences of co-design and collaboration in their work with colleagues across the University in 2023. Discussion focused on key themes around new forms of collaboration and its impacts, and the importance of cultivating and supporting partner relationships both internally and with key partners outside of the University. Members also discussed potential institutional barriers such as traditional organisational structures that may inhibit the innovative and impactful ways academic colleagues' partner and engage with one another. University Council thanked Professors Bereznicki, Chuah, Eccleston and Leane and their respective teams for sharing their outstanding programs of work and recognised not only the success of their collaborative achievements but the impacts that the work is having both in Tasmanian and to the world.

Resolution 01-03-2024-UC-7.1

University Council **noted** the presentation on the celebration of collaborative achievements in 2023.

Item 8.4 Tasmanian School of Business and Economics

Confidential and subject to legal professional privilege.

Reference - Resolution 01-03-2024-UC-8.4

Academic Senate Minutes²

5 March 2021

“University Performance Report

Southern Transformation Program

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Woods Baggott Architects have been appointed for the refurbishment of the former Forestry Building on Melville Street and are commencing engagement in Q1 2021 with the building targeted for delivery for Semester 2 2022. Lovell Chen and Cumulus Studios are progressing with design works for the restoration of the Philip Smith Centre, Graphics, LARC and Waterworth buildings on the Domain. Development Applications for these buildings are expected to be submitted to Hobart City Council within Q1 2021 with works complete by the end of 2021. Leasehold spaces in the Vodafone and KPMG buildings in the CBD are on track for Semester 1 occupation by COBE and parts of University College.”

14 May 2021

“University Performance Report

Southern Transformation Program

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A contract to acquire the Freedom site at 80 Brisbane Street has been signed with settlement scheduled for September this year (with further information provided in a separate agenda item along with the Southern Masterplan). These 2 buildings are constructed as one conjoined building and integrating the design of both spaces will provide significant efficiencies.

The ex-Forestry is intended to support COBE, Law, University College and parts of Humanities and Social Sciences. At this stage, a Development Application is expected to be submitted in Q3 this year with a construction tender issued in Q4 for works to commence in early 2022. Preliminary planning for Site 9 (on Campbell Street) to support the balance of Humanities and Social Sciences is quietly progressing, with a design brief being prepared to support a tender process for the appointment of an architect. Exploration of the ability to deliver a mass timber construction building on this site is underway with the focus on understanding market capacity to support this innovative approach.”

2 July 2021

“University Performance Report

Southern Transformation Program

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Design works continue for the refurbishment of the Forestry Building on Melville Street to support COBE, Law and University College. A Development Application is targeted to be submitted to the City of Hobart by August this year with the intention of issuing a construction tender by November and construction commencing in Q1 2022. The design works have now been expanded to incorporate the

²Source: https://www.parliament.tas.gov.au/data/assets/pdf_file/0028/75808/230614-UTAS-QON-Response.pdf

Freedom Furniture building as part of the one design package. Construction works will need to be phased to start on the Forestry side first as Freedom Furniture has a lease until September 2022.”

3 September 2021

“University Performance Report

Southern Transformation Program

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Architectural designs are progressing positively for the Forestry and interlinked Freedom building to support Law, COBE, University College and Corporate Services. Schematic Designs on the Forestry side of the building are agreed with the focus now on finalising workspace layout. Designs for the Freedom building, referred to as the Timberyards, are not as progressed due to a request to find additional floor space to support key elements of the Division of Future Students. Further work is being undertaken both in relation to the need for the additional space, as well as options that could be considered to deliver the space if required.”

30 June 2022

“University Performance Report

Southern Transformation Program

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Design is underway for the new wet lab and administration/student workspace area for IMAS’ Fisheries and Aquaculture courses, and Krill Research Aquarium for Australian Antarctic Division at Taroom. An extensive engagement program has been launched including community meetings and sessions with local schools and groups, prior to lodgement of a development application with Kingborough Council in July. Building works will be undertaken between July – August to accommodate more offices and workstations in the KPMG building to facilitate COBE’s relocation to the CBD. A new student lounge will be established in late June, and designs for an Experimental Economics Lab have been approved. Options for location of HDR students are a high priority. Parking for staff can be accommodated on the old Websters site. All spaces are scheduled for availability in line with term 1, 2023.”

3 March 2023

“University Performance Report

South

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The move of CoBE’s staff to the city was completed in mid-December following construction of a new staff workspace in the KPMG building on the corner of Melville and Harrington Streets. In addition to the modern and well-designed workspace, within the KPMG building a new student lounge and study space was completed at the start of Semester 2, 2022 and a new Experimental Economics Laboratory was opened on 14 February. The remaining works for the CoBE city move will be the development of an HDR student space in the Mid-City building, recently vacated by the Student Life and Enrichment team. A Student Service Hub opened in mid-January in the previously inactivated foyer of Hobart Apartments on the corner of Melville and Elizabeth Streets. This centrally located space for the University’s city facilities will provide a broad range of student support services and the workplace for 23 staff. The upper level of the foyer is being repurposed as a multi-purpose space

appropriate for study alone or study together use, as well as for social gatherings and events, and available to students from the start of Semester 1, 2023.”

12 May 2023

“University Performance Report

South

Construction continues on the Forestry and Timberyards building, the future home of the College of Business and Economics, the School of Law and some professional staff. Demolition is well advanced, and installation of new Council sewer and stormwater lines is about to commence. Practical completion is now expected in mid-August 2025.

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CoBE’s move to the city is almost complete with the Behavioural Economics Lab open in the KPMG building and the HDR study space in the Mid-City building ready for occupancy from mid-April. While the Hobart City Student Hub’s upper level has been activated, final design elements including achieving activation of the Elizabeth Street edge for study space and improved lighting throughout continue to be progressed.”